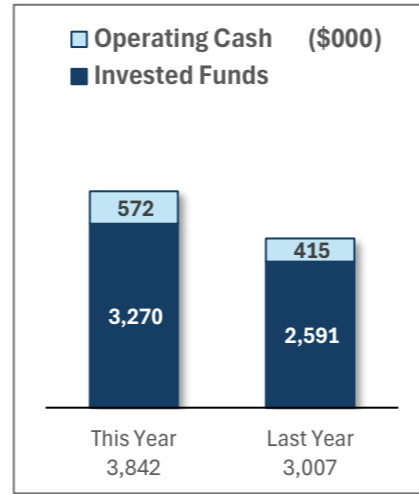
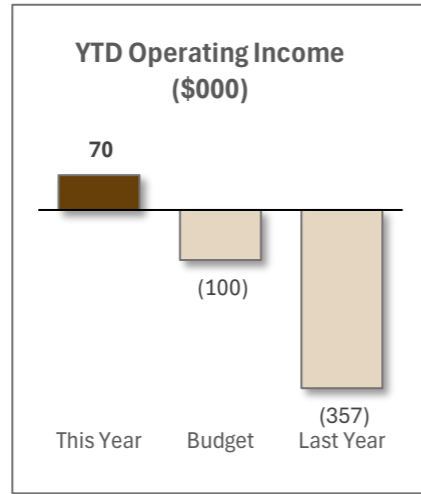
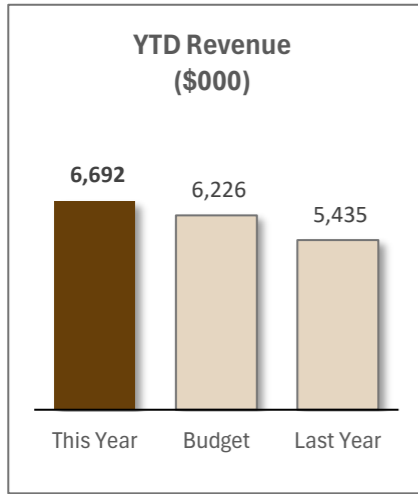


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P&L Financial Highlights	
Revenue	Program Income YTD continues to be below budget due to fewer residents on rent and services subsidies. Grant Income YTD is higher than budget, but is slightly offset by increased program expenses. Contribution Income continues to be above budget and is expected to exceed budget for the year by \$150k.
Expenses	Salaries and Benefits above budget for the month, but expected to be lower than budget in Q4 due to exit at Bloom Lake Flats. Program expenses up YTD are offset by grant income. Professional Services are expected to be higher than planned for the year due to unbudgeted nursing costs, while, G&A, and Facility Operations are expected to be on track for the year.
Other	Investments increased by \$36k during the month, to a total of \$3,270k, which included \$27k in unrealized gains.
Proj'n	For the year, revenue and overall operating income are expected to be \$150k better than planned.











P&L Summary (\$000)	September 2024					September 2024 YTD									
	Actual	Budget	Actual less Budget	%	2023	Actual less Last Year	%	Actual	Budget	Actual less Budget	%	2023	Actual less Last Year	%	
Program Income	424	436	(12)	-3%	380	45	12%	3,795	3,862	(67)	-2%	3,336	459	14%	
Grant Income	247	185	63	34%	235	13	5%	1,968	1,774	195	11%	1,467	502	34%	
Contributions Income	237	160	77	48%	69	168	242%	897	558	339	61%	599	297	50%	
Other Operating Income	4	4	(0)	-2%	3	0	3%	32	33	(1)	-2%	33	(1)	-4%	
Total Revenue	913	785	128	16%	687	226	33%	6,692	6,226	466	7%	5,435	1,258	23%	
Salaries & Benefits	460	437	23	5%	425	35	8%	4,128	4,021	108	3%	3,699	429	12%	
Program Expenses	250	192	58	30%	157	93	60%	1,863	1,729	134	8%	1,501	362	24%	
Professional Services	28	20	9	45%	32	(3)	-11%	288	253	36	14%	305	(16)	-5%	
General & Administrative	56	43	13	29%	29	27	94%	162	156	6	4%	157	5	3%	
Facility Operations	26	11	15	141%	12	13	106%	181	169	12	7%	130	52	40%	
Total Expenses	820	702	118	17%	655	165	25%	6,622	6,326	296	5%	5,792	831	14%	
Operating Income	93	82	11	13%	32	60	186%	70	(100)	170	170%	(357)	427	120%	
Investment Gains/(Losses)	36	-	36	n/a	(58)	93	162%	303	-	303	n/a	98	205	209%	
Property Gains/(Losses)	(7)	(7)	0	6%	(6)	(0)	-6%	(60)	(64)	4	7%	(61)	1	2%	
Other Non-Operating	-	-	-	n/a	-	-	n/a	-	-	-	n/a	-	-	n/a	
Change in Net Assets	122	75	47	62%	(32)	153	483%	313	(164)	477	290%	(319)	632	198%	
		Year-End Projection:													
		Revenue					8,661	8,511	150	2%	7,566	1,095	14%		
		Operating Income					236	86	150	174%	(209)	445	213%		

Program Income : CADI, GRH, HSS and other fee-for-service income.
Grant Income: Gov't and other funding for a designated purpose.
Contributions : Unrestricted individual and institutional gifts.

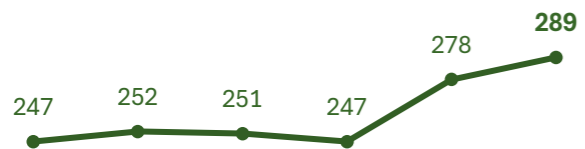
Balance Sheet (\$000)	Sep 2024		Sep 2023	
	Actual	% of Total	Actual	% of Total
Operating Cash	572	6%	415	5%
Receivables	1,060	11%	987	11%
Prepays & Deposits	39	0%	95	1%
Operating Assets	1,670	17%	1,497	17%
Property & Equipment	1,435	15%	1,437	16%
Invested Funds	3,270	34%	2,591	30%
Investment in Partnerships	694	7%	602	7%
Notes Receivable	2,647	27%	2,647	30%
Other Assets	8,046	83%	7,277	83%
Total Assets	9,717	100%	8,774	100%
Payables & Accruals	406	4%	458	5%
Interest Bearing Debt	38	0%	-	0%
Deferred Revenue	395	4%	21	0%
Total Liabilities	839	9%	479	5%
Restricted Net Assets	3,084	32%	3,107	35%
Designated Net Assets	3,270	34%	2,591	30%
Unrestricted Net Assets	2,524	26%	2,596	30%
Total Net Assets	8,877	91%	8,295	95%
Liabilities & Net Assets	9,717	100%	8,774	100%

Residents/Clients with Funding Subsidies		Actual Count	Budget Count	% of Budget
Rent	GRH Rate 1	124	129	96%
	HOPWA	38	37	103%
	HUD CoC	7	5	140%
	MN Housing	8	14	57%
	Pending	7	-	
	Private Pay	49	18	272%
	Ryan White Part A	5	-	
	Section 8	51	61	84%
	Total	289	264	109%
Services	CADI	47	62	76%
	GRH Rate 2	104	108	96%
	HSS	12	39	31%
	None	113	55	205%
	Pending	8	-	
	Ryan White Part A	5	-	
	Total	289	264	109%

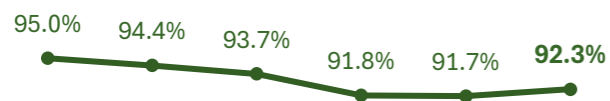
Investment Matrix (\$000)	Invested Funds						Target (9/26/2023)
	Short-Term	Mid-Term	Long-Term	ESG Fund	Total		
Designated Funds	New Construction	250	750	-	-	1,000	1,000
	Strategic Initiatives	250	374	196	223	1,043	500
	Sustainability	114	40	239	833	1,227	1,100
	Total	614	1,165	435	1,057	3,270	2,600
	Target (9/26/2023)	400	1,000	400	800	2,600	

Top 10 Active Grants (\$000)		Current Year's Funding	Contract End Date	Contract Year's Spending To-Date	Funds Remaining	2024 YTD Revenue
1	HUD Midtown	994	Jun 2026	442  44%	552	249
2	MN Housing HTF	515	Sep 2025	175  34%	340	130
3	Non-Medical Case Management	435	Jun 2025	103  24%	332	103
4	HUD Clare Apartments	432	Feb 2027	84  19%	348	84
5	MHFA STRMU	340	Feb 2025	106  31%	234	106
6	HOPWA TBRA	339	May 2026	270  80%	69	218
7	HOPWA TBRA	339	May 2027	-  0%	339	-
8	Housing Assistance Services - Part A	262	Feb 2025	132  50%	130	132
9	HOPWA Clare Terrace	247	May 2026	247  100%	0	133
10	HOPWA Clare Terrace	247	May 2027	68  27%	180	68
All Other Grants						746
YTD Grant Revenue						1,968

Total Residents/Clients



Apr 2024 May 2024 Jun 2024 Jul 2024 Aug 2024 Sep 2024

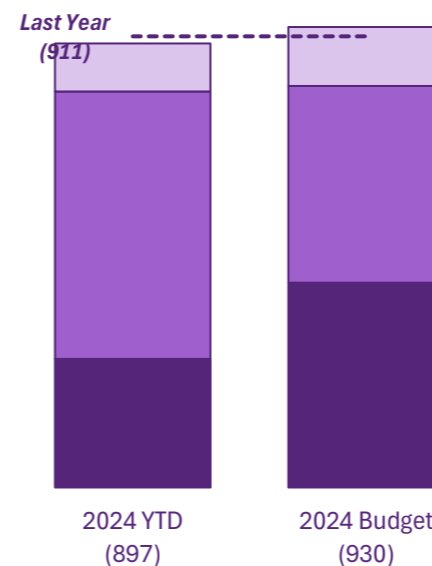


Average Occupancy

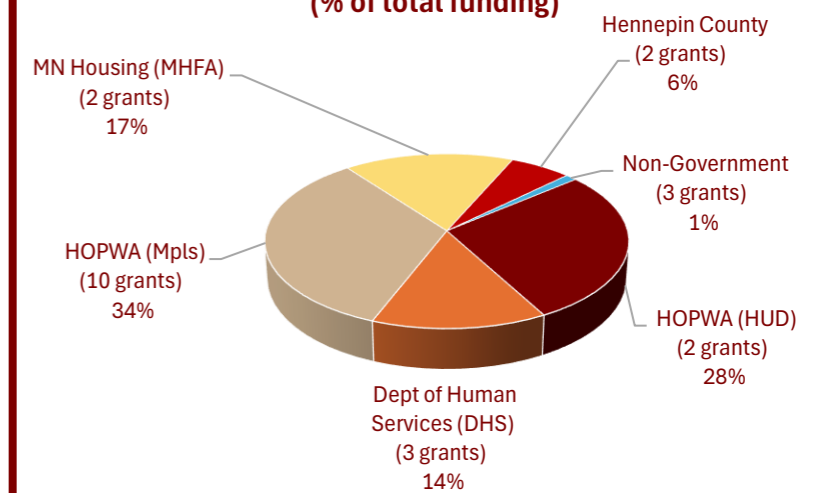
Development Revenue (\$000)

- Events & Sponsorships
- Individual Gifts
- Foundation & Corporate Gifts

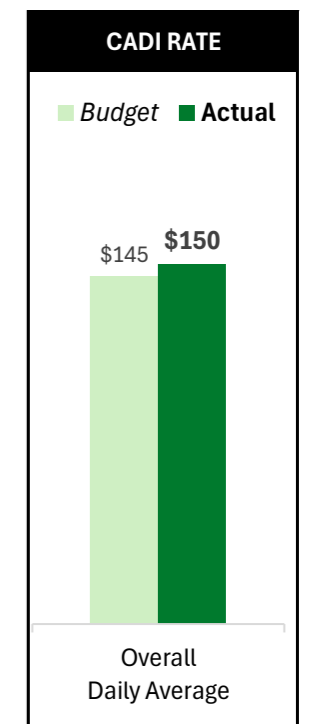
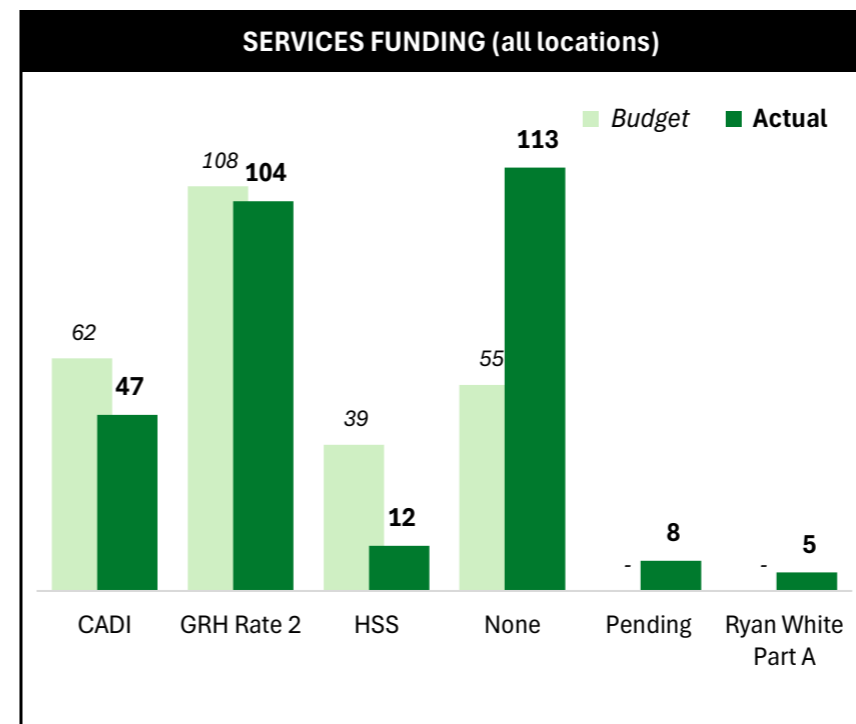
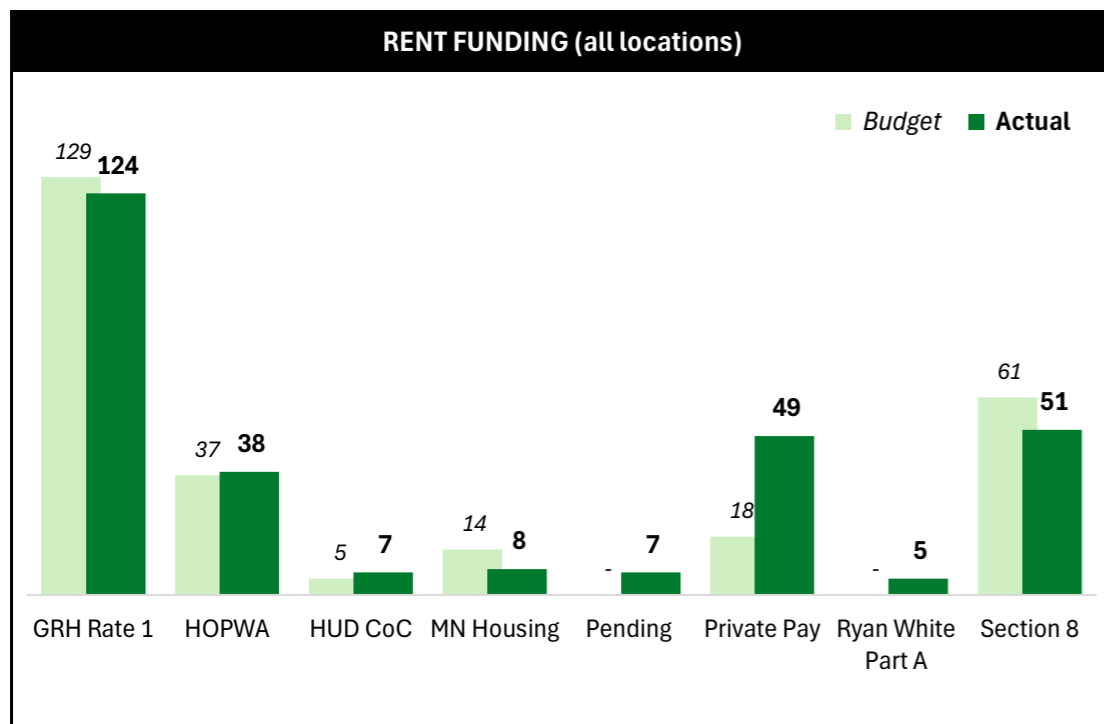
Outstanding Gifts	
Secured	160
Pending	67.5
Total	227.5



All Active Grants (% of total funding)







OCCUPANCY		Board Summary September 2024	RESIDENT COUNTS									PROGRAM & GRANT REVENUE			
Units Available	Average Occupancy		Residents on 9/1/2024	Admissions & Transfers In	Discharges & Transfers Out	Residents on 9/30/2024	Budgeted Residents		6-Month Trendline	Residents One Year Ago 9/30/2023		YTD Actual (\$000)	YTD Budget (\$000)	Actual less Budget	
32	95%	Clare Apartments	30	2	(1)	31	31	-		29	+2	615	634	(19)	-3%
45	96%	Clare Midtown	43	0	(1)	42	45	-3		42	-	1,027	1,117	(90)	-8%
36	89%	Clare Terrace	31	2	0	33	36	-3		34	-1	530	522	8	2%
36	92%	Marshall Flats	33	1	0	34	35	-1		34	-	676	665	11	2%
42	68%	Bloom Lake Flats	30	0	(3)	27	41	-14		38	-11	632	731	(98)	-13%
191	88%	Support Housing	167	5	(5)	167	188	-21		177	-10	3,480	3,668	(189)	-5%
4	100%	Agape Dos	4	0	0	4	4	-		4	-	310	291	19	7%
4	100%	Damiano House	4	0	0	4	4	-		4	-	329	275	54	20%
4	97%	Grace House	3	1	0	4	4	-		4	-	342	355	(13)	-4%
12	99%	Care Homes	11	1	0	12	12	-		12	-	981	921	60	7%
		Scattered Sites	64	2	0	66	64	+2		52	+14	931	893	38	4%
		Hotel to Housing	7	0	(2)	5	0	+5		0	+5	-	-	-	n/a
		Bridge to Stability	29	10	0	39	0	+39		0	+39	-	-	-	n/a
		All Scattered Sites	100	12	(2)	110	64	+46		52	+58	931	893	38	4%
		Non-Allocated										372	154	218	141%
		Total Clare Housing	278	18	(7)	289	264	+25		241	+48	5,763	5,636	127	2%



Clare Housing P&L STATEMENT (\$000)	SEPTEMBER 2024					SEPTEMBER 2024 YTD					Comments
	Actual	Budget	Actual Less Budget	2023	Actual Less Last Year	Actual	Budget	Actual Less Budget	2023	Actual Less Last Year	
GRH-1 Housing Support	128	132	(4) -3%	95	33 35%	1,149	1,180	(31) -3%	895	254 28%	CADI and GRH-1 revenue continues to be below budget due to less residents enrolled in services than budgeted. CADI expected to continue to be lower due to exit at Bloom Lake Flats.
Private Pay Rent Income	13	13	(0) -2%	15	(2) -14%	113	117	(4) -4%	162	(49) -30%	
GRH-2 Housing Support	50	45	5 10%	65	(15) -24%	428	411	17 4%	360	68 19%	
CADI Income	227	237	(11) -4%	199	28 14%	2,044	2,082	(38) -2%	1,849	195 11%	
Housing Stabilization Support (HSS)	0	2	(2) -83%	0	0 6%	4	16	(12) -75%	2	2 111%	
Housing Support Admin Fee	6	6	0 3%	5	1 27%	54	49	4 9%	47	6 13%	
Other Program Income	1	1	- 0%	0	1 nm	3	6	(3) -50%	21	(18) -85%	
Total Program Income	424	436	(12) -3%	380	45 12%	3,795	3,862	(67) -2%	3,336	459 14%	
DHS Grants	41	44	(4) -8%	51	(10) -20%	453	492	(38) -8%	458	(4) -1%	MN Housing STRMU and HC Hotel to Housing grant were not budgeted, but is largely offset by new expenses. MDH grants not awarded, but offset by expenses that will not be incurred.
HOPWA Grants	108	103	5 5%	164	(56) -34%	967	928	40 4%	711	257 36%	
Hennepin County Grants	19	10	10 104%	8	11 131%	189	110	79 72%	67	122 182%	
MDH Grants	-	5	(5) -100%	-	- n/a	-	43	(43) -100%	-	- n/a	
MN Housing Grants	62	13	49 363%	7	55 nm	244	124	120 97%	145	100 69%	
Other Government Grants	17	9	8 92%	3	13 376%	114	77	37 47%	85	29 34%	
Corporate Grants	-	-	- n/a	-	- n/a	-	-	- n/a	1	(1) -100%	
Total Grant Income	247	185	63 34%	235	13 5%	1,968	1,774	195 11%	1,467	502 34%	
Foundation/Corporate Gifts	125	80	45 56%	-	125 n/a	260	213	48 22%	240	20 8%	Contribution income YTD expected to be \$150k above budget, due to unplanned one-time gift.
Individual Gifts	92	79	13 16%	69	23 33%	540	234	306 131%	259	281 108%	
Sponsorships	21	1	20 nm	1	20 nm	97	105	(8) -8%	92	5 5%	
Community Events	-	-	- n/a	-	- n/a	0	6	(6) -98%	8	(8) -98%	
Total Contributions Income	237	160	77 48%	69	168 242%	897	558	339 61%	599	297 50%	
Management Fee Income	4	4	- 0%	3	0 3%	32	32	- 0%	31	1 3%	
Developer Fee Income	-	-	- n/a	-	- n/a	-	-	- n/a	-	- n/a	
Operating Interest Income	0	0	(0) -65%	0	(0) -4%	0	1	(1) -62%	3	(2) -84%	
Total Other Operating Income	4	4	(0) -2%	3	0 3%	32	33	(1) -2%	33	(1) -4%	
TOTAL REVENUE	913	785	128 16%	687	226 33%	6,692	6,226	466 7%	5,435	1,258 23%	
Wages Expense	360	356	4 1%	360	1 0%	3,311	3,279	32 1%	3,038	274 9%	Salaries and benefits expected to be lower than budget for the remainder of the year, due to exit at Bloom Lake Flats.
Payroll Taxes	32	27	5 20%	26	7 26%	279	249	31 12%	231	48 21%	
Medical/Dental Insurance	46	34	12 37%	26	20 77%	361	311	50 16%	267	94 35%	
Disability Insurance	6	4	2 49%	-	6 n/a	43	38	5 12%	35	7 21%	
403(b) Match	8	10	(1) -15%	9	(0) -4%	77	89	(12) -14%	84	(7) -8%	
Workers' Compensation	6	6	0 3%	4	1 32%	52	52	0 1%	41	11 26%	
Employee Recognition	1	0	0 402%	0	0 164%	4	2	3 136%	2	2 80%	

Clare Housing P&L STATEMENT (\$000)	SEPTEMBER 2024					SEPTEMBER 2024 YTD					Comments
	Actual	Budget	Actual Less Budget	2023	Actual Less Last Year	Actual	Budget	Actual Less Budget	2023	Actual Less Last Year	
Total Salaries & Benefits	460	437	23 5%	425	35 8%	4,128	4,021	108 3%	3,699	429 12%	
Apartment Lease Expense	217	161	56 35%	124	93 75%	1,557	1,443	115 8%	1,109	448 40%	Apartment lease expense offset by grant income. Household supplies greater than budget offset by lower food and medical supplies on expense. In total, on budget for the year.
Food Expense	20	20	(0) -2%	19	1 3%	168	179	(11) -6%	247	(79) -32%	
Household Supplies	9	6	3 50%	8	1 14%	88	58	30 51%	85	2 3%	
Medical Supplies	1	2	(1) -50%	2	(1) -47%	12	20	(8) -42%	18	(6) -35%	
Resident Activities	2	0	2 nm	0	2 nm	11	2	9 419%	10	1 6%	
Resident Transportation	0	1	(1) -71%	1	(1) -78%	8	10	(2) -20%	11	(3) -30%	
Staff Training	1	2	(1) -49%	2	(1) -51%	18	17	1 6%	19	(1) -5%	
Substitute Caregivers	-	-	- n/a	-	- n/a	1	-	1 n/a	0	1 212%	
Other Program Expense	-	-	- n/a	-	- n/a	-	-	- n/a	-	- n/a	
Total Program Expenses	250	192	58 30%	157	93 60%	1,863	1,729	134 8%	1,501	362 24%	
Finance & Accounting	9	7	2 34%	12	(3) -26%	86	92	(7) -7%	77	8 11%	Other consulting services YTD greater than budget due to unbudgeted nursing consulting costs.
Government Affairs	2	(2)	4 238%	2	- 0%	17	15	2 11%	23	(6) -26%	
HR Consulting	-	-	- n/a	-	- n/a	-	-	- n/a	7	(7) -100%	
IT Support	9	5	5 100%	4	5 110%	56	49	7 14%	58	(1) -3%	
Legal Services	-	-	- n/a	-	- n/a	-	-	- n/a	-	- n/a	
Online Services	4	4	0 9%	4	0 7%	43	41	2 5%	42	1 1%	
Payroll Processing	-	2	(2) -100%	-	- n/a	7	15	(8) -54%	9	(3) -28%	
Public Relations	0	-	0 n/a	-	0 n/a	1	1	(1) -48%	0	0 131%	
Other Consulting Services	3	4	(1) -20%	9	(5) -60%	80	39	41 104%	89	(9) -10%	
Total Professional Services	28	20	9 45%	32	(3) -11%	288	253	36 14%	305	(16) -5%	
Bank Fees	1	1	(0) -14%	(13)	14 109%	12	13	(1) -8%	7	5 75%	Office and general supplies greater than budget for the month, but is timing related, on track YTD.
D&O Liability Insurance	1	0	0 314%	1	(0) -26%	6	1	4 314%	7	(2) -24%	
Dues & Subscriptions	1	1	(0) -36%	1	(0) -33%	25	27	(2) -6%	23	2 10%	
Equipment Rental	0	0	(0) -18%	0	0 354%	5	4	1 20%	3	2 56%	
Fundraising & Event Supplies	-	-	- n/a	-	- n/a	-	-	- n/a	-	- n/a	
Licenses & Permits	3	1	2 157%	-	3 n/a	17	11	5 45%	17	0 1%	
Meeting Expense	0	1	(0) -44%	1	(0) -46%	3	6	(4) -58%	5	(2) -40%	
Mileage Reimbursements	1	1	1 121%	1	(0) -13%	11	6	5 82%	8	3 34%	
Office & General Supplies	46	37	9 25%	37	9 24%	65	68	(3) -5%	70	(5) -7%	
Postage & Shipping	0	0	0 8%	0	0 417%	3	2	0 21%	2	1 67%	
Printing & Copying	-	0	(0) -100%	-	- n/a	3	2	1 51%	2	1 36%	
Staff Recruiting	-	0	(0) -100%	-	- n/a	0	1	(1) -84%	1	(0) -60%	
Travel	2	-	2 n/a	0	1 nm	11	7	4 54%	12	(2) -14%	
Total General & Administrative	56	43	13 29%	29	27 94%	162	156	6 4%	157	5 3%	

Clare Housing P&L STATEMENT (\$000)	SEPTEMBER 2024					SEPTEMBER 2024 YTD					Comments
	Actual	Budget	Actual Less Budget	2023	Actual Less Last Year	Actual	Budget	Actual Less Budget	2023	Actual Less Last Year	
Building Repairs & Maintenance	12	2	10 456%	2	11 nm	73	71	3 4%	21	52 249%	Building repairs for the month include unit turn costs at Terrace, offset by HOPWA grant revenue.
Custodial & General Maintenance	-	-	- n/a	1	(1) -100%	-	-	- n/a	3	(3) -100%	
Property Taxes	-	-	- n/a	-	- n/a	1	1	(0) -29%	1	(0) -24%	
Property/Liability Insurance	0	2	(1) -77%	1	(1) -69%	13	14	(1) -7%	11	2 23%	
Telephone, Cable & Internet	5	3	1 40%	5	(0) -2%	36	31	6 19%	53	(16) -31%	
Utilities Expense	8	3	5 134%	4	4 93%	58	52	5 10%	42	16 38%	
Total Facility Operations	26	11	15 141%	12	13 106%	181	169	12 7%	130	52 40%	
<i>Total Operating Expenses</i>	820	702	118 17%	655	165 25%	6,622	6,326	296 5%	5,792	831 14%	
TOTAL OPERATING INCOME	93	82	11 13%	32	60 186%	70	(100)	170 170%	(357)	427 120%	
Investment Interest & Dividends	10	-	10 n/a	8	2 24%	70	-	70 n/a	61	10 16%	
Realized Capital Gains/(Losses)	(1)	-	(1) n/a	(0)	(1) nm	3	-	3 n/a	(44)	47 107%	
Unrealized Capital Gains/(Losses)	27	-	27 n/a	(51)	78 154%	235	-	235 n/a	97	139 143%	
Investment Fees	-	-	- n/a	(15)	15 100%	(5)	-	(5) n/a	(15)	9 63%	
Total Investment Gains/(Losses)	36	-	36 n/a	(58)	93 162%	303	-	303 n/a	98	205 209%	
Depreciation Expense	(7)	(7)	0 6%	(6)	(0) -6%	(60)	(64)	4 7%	(61)	1 2%	
Total Property Gains/(Losses)	(7)	(7)	0 6%	(6)	(0) -6%	(60)	(64)	4 7%	(61)	1 2%	
SHP Interest Income	-	-	- n/a	-	- n/a	-	-	- n/a	-	- n/a	
SHP Interest Allowance	-	-	- n/a	-	- n/a	-	-	- n/a	-	- n/a	
CSH Imputed Interest Expense	-	-	- n/a	-	- n/a	-	-	- n/a	-	- n/a	
CSH Debt Forgiveness	-	-	- n/a	-	- n/a	-	-	- n/a	-	- n/a	
Administrative Allocations	-	-	- n/a	0	(0) -100%	-	-	- n/a	(0)	0 100%	
<i>Total Non-Operating Gains/(Losses)</i>	29	(7)	36 493%	(64)	93 145%	243	(64)	308 479%	37	206 nm	
NET CHANGE IN ASSETS	122	75	47 62%	(32)	153 483%	313	(164)	477 290%	(319)	632 198%	

Clare Housing BALANCE SHEET (\$000)	Sep 2023	Oct 2023	Nov 2023	Dec 2023	Jan 2024	Feb 2024	Mar 2024	Apr 2024	May 2024	Jun 2024	Jul 2024	Aug 2024	Sep 2024	Comments
ASSETS														
Petty Cash	-	-	-	-	-	-	-	-	-	-	-	-	-	
Checking - Bremer	109	208	42	219	440	357	241	404	351	313	192	228	262	
Money Market - Bremer	56	56	56	56	56	56	57	57	57	57	57	57	57	
Sweep Account	0	0	0	0	0	0	0	0	0	0	0	0	0	
Certificates of Deposit	250	250	250	253	253	253	253	253	253	253	253	253	253	
Undeposited Funds	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Operating Cash	415	514	348	529	750	667	551	714	661	623	502	538	572	
Accounts Receivable - General	294	247	276	271	267	224	287	309	305	323	276	369	335	
Accounts Receivable - Tenant Rents	1	5	2	0	1	2	5	(3)	(5)	(4)	(7)	(7)	(5)	
Accounts Receivable - Program Services	66	81	79	54	42	51	57	52	52	47	54	54	56	
Allowance for Doubtful Receivables	(23)	(26)	(21)	(23)	(22)	(21)	(26)	(30)	(26)	(24)	(24)	(22)	(23)	
Grants Receivable	346	434	514	430	256	435	360	326	478	293	408	356	395	
Contributions Receivable	56	52	64	71	31	25	19	13	6	(0)	79	72	65	
Multi-Year Pledges Receivable	270	241	230	183	186	184	172	167	213	218	205	201	257	
Allowance for Doubtful Pledges	(8)	(7)	(7)	(5)	(6)	(6)	(5)	(5)	(6)	(7)	(6)	(6)	(8)	
Discount on Long-Term Pledges	(15)	(13)	(12)	(10)	(9)	(9)	(8)	(8)	(10)	(9)	(9)	(8)	(12)	
Employee Advances	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Receivables	987	1,013	1,123	971	744	886	860	819	1,007	837	977	1,008	1,060	
Prepaid Expenses	95	114	107	221	165	210	149	104	44	155	85	91	39	
Total Prepaids & Deposits	95	114	107	221	165	210	149	104	44	155	85	91	39	
Land	94	94	94	94	94	94	94	94	94	94	94	94	94	
Land Improvements	77	77	77	77	77	77	77	77	77	77	77	77	77	
Accum Depr - Land Improvements	(69)	(69)	(69)	(69)	(69)	(70)	(70)	(70)	(70)	(70)	(70)	(70)	(70)	
Buildings (Office)	520	520	520	520	520	520	520	520	520	520	520	520	520	
Buidings (Homes)	1,409	1,409	1,409	1,409	1,409	1,409	1,409	1,409	1,409	1,409	1,409	1,409	1,409	
Accum Depr - Buildings	(804)	(808)	(812)	(816)	(821)	(825)	(829)	(833)	(837)	(841)	(845)	(849)	(854)	
Building Improvements	344	344	344	344	344	344	344	344	344	344	344	353	353	
Accum Depr - Building Improvements	(176)	(177)	(178)	(179)	(180)	(181)	(182)	(183)	(183)	(184)	(185)	(186)	(187)	
Furniture & Equipment	299	299	299	305	305	305	333	333	334	334	334	334	334	
Accum Depr - Furniture & Equipment	(266)	(267)	(269)	(270)	(270)	(272)	(273)	(275)	(276)	(278)	(280)	(282)	(284)	
Development in Progress	10	10	32	10	10	10	11	11	13	14	17	35	44	
Total Property & Equipment	1,437	1,430	1,446	1,424	1,418	1,413	1,434	1,427	1,424	1,417	1,414	1,433	1,435	
Short-Term Investments - Schwab	415	416	419	420	421	421	598	600	602	605	607	611	614	\$250k transferred from operating cash to investments in March 2024
Mid-Term Investments - Schwab	1,028	1,030	1,040	1,049	1,051	1,050	1,128	1,132	1,138	1,143	1,150	1,158	1,165	
Long-Term Investments - Schwab	384	379	394	406	406	401	403	406	413	416	424	429	435	

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ESG Investments - Aperio	763	742	806	847	852	890	917	945	982	999	1,013	1,036	1,057	Investments in March 2024.
Investments - Flourish	0	0	0	0	0	0	0	0	0	0	0	0	0	
Total Invested Funds	2,591	2,567	2,658	2,723	2,730	2,761	3,047	3,083	3,135	3,164	3,194	3,234	3,270	
Due From Partnerships	277	281	276	280	320	332	345	340	352	371	377	367	369	
Investment in Clare Apartments LP	75	75	75	75	75	75	75	75	75	75	75	75	75	
Investment in Clare Hiawatha LP	30	30	30	30	30	30	30	30	30	30	30	30	30	
Investment in Clare Terrace LP	221	221	221	221	221	221	221	221	221	221	221	221	221	
Total Investment in Partnerships	602	607	602	605	646	658	670	665	677	696	703	692	694	
Notes Receivable - HOPWA	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	
Notes Receivable - FHLB	1,147	1,147	1,147	1,147	1,147	1,147	1,147	1,147	1,147	1,147	1,147	1,147	1,147	
Notes Receivable - SHP	400	400	400	400	400	400	400	400	400	400	400	400	400	
Interest Receivable - SHP	569	569	569	618	618	618	618	618	618	618	618	618	618	
Interest Allowance - SHP	(569)	(569)	(569)	(618)	(618)	(618)	(618)	(618)	(618)	(618)	(618)	(618)	(618)	
Other Long-Term Receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Notes Receivable	2,647	2,647	2,647	2,647	2,647	2,647	2,647	2,647	2,647	2,647	2,647	2,647	2,647	
TOTAL ASSETS	8,774	8,893	8,931	9,119	9,100	9,240	9,359	9,460	9,596	9,539	9,521	9,643	9,717	
LIABILITIES & NET ASSETS														
Accounts Payable	97	95	118	203	105	60	54	53	118	118	23	17	35	
Bill.com Clearing	-	-	-	-	-	-	(0)	(9)	(3)	(10)	1	4	(22)	
Miscellaneous Payables	-	-	0	26	72	14	14	14	14	12	12	72	12	
GRH Pooled Funds	8	8	8	14	14	14	14	14	14	14	14	14	14	
Accrued Payroll	169	210	66	98	139	150	185	201	77	108	153	190	210	
Accrued PTO	184	180	163	157	156	164	158	155	156	141	149	155	158	
Total Payables & Accruals	458	493	355	497	487	402	425	429	376	382	352	452	406	
Pre-Development Loans	-	-	50	38	38	38	38	38	38	38	38	38	38	
Total Interest Bearing Debt	-	-	50	38	38	38	38	38	38	38	38	38	38	
Deferred Developer Fees	19	19	19	19	19	19	19	19	19	19	19	19	19	Deferred grants includes SHORP funds and capital grant for Clare NE.
Deferred Grants	2	(0)	(0)	(0)	55	98	150	213	305	305	383	378	376	
Other Deferred Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Deferred Revenue	21	19	19	19	74	117	169	232	324	324	402	397	395	
Total Liabilities	479	512	424	555	599	557	632	699	738	744	792	888	839	

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Restricted Net Assets	3,107	3,073	3,081	3,027	3,023	3,017	3,017	3,001	3,044	3,049	3,037	3,034	3,084	
Total Restricted Net Assets	3,107	3,073	3,081	3,027	3,023	3,017	3,017	3,001	3,044	3,049	3,037	3,034	3,084	
Board Designated - New Construction	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	
Board Designated - Strategic Initiatives	513	515	525	534	536	535	820	856	908	937	967	1,008	1,043	
Board Designated - Sustainability Fund	1,078	1,052	1,133	1,188	1,194	1,227	1,227	1,227	1,227	1,227	1,227	1,227	1,227	
Other Board Designated	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Designated Net Assets	2,591	2,567	2,658	2,723	2,730	2,761	3,047	3,083	3,135	3,164	3,194	3,234	3,270	
Unrestricted Net Assets	2,916	2,947	2,849	2,869	2,814	2,787	2,501	2,481	2,385	2,351	2,334	2,296	2,211	
YTD Change in Net Assets	(319)	(206)	(81)	(55)	(67)	119	162	196	294	230	164	191	313	
Total Unrestricted Net Assets	2,596	2,741	2,768	2,815	2,747	2,905	2,663	2,678	2,679	2,581	2,498	2,488	2,524	
Total Net Assets	8,295	8,381	8,507	8,564	8,501	8,683	8,727	8,761	8,858	8,794	8,729	8,756	8,877	
TOTAL LIABILITIES & NET ASSETS	8,774	8,893	8,931	9,119	9,100	9,240	9,359	9,460	9,596	9,539	9,521	9,643	9,717	