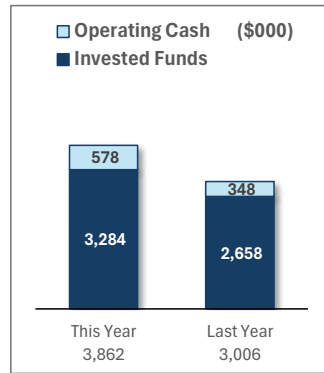
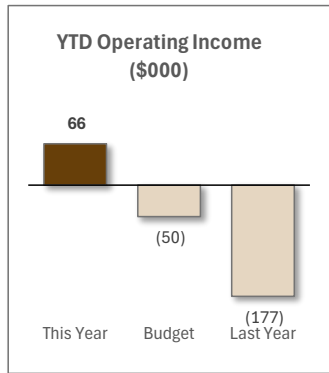
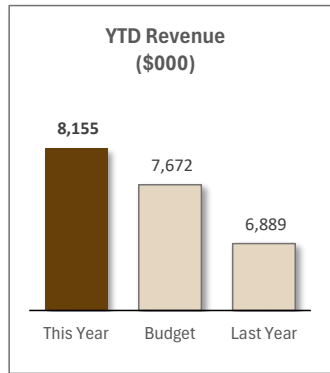


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P&L Financial Highlights	
Revenue	Program Income YTD continues to be below budget due to fewer residents on rent and services subsidies. Grant Income YTD is higher than budget, but is slightly offset by increased program expenses. Contribution Income continues to be above budget and is expected to exceed budget for the year by \$140k.
Expenses	Salaries and Benefits below budget for the month due to exit at Bloom Lake Flats. Program expenses up YTD are offset by grant income. Professional Services are expected to be higher than planned for the year due to unbudgeted nursing costs, while, G&A, and Facility Operations are expected to be on track for the year.
Other	Investments increased by \$46k during the month, to a total of \$3,284k, which included \$37k in unrealized gains.
Proj'n	For the year, revenue is expected to be \$322k better than budget, while overall operating income is expected to be \$132k less than planned.

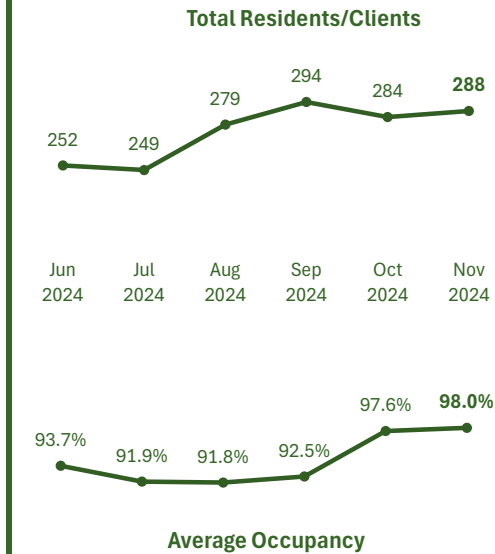
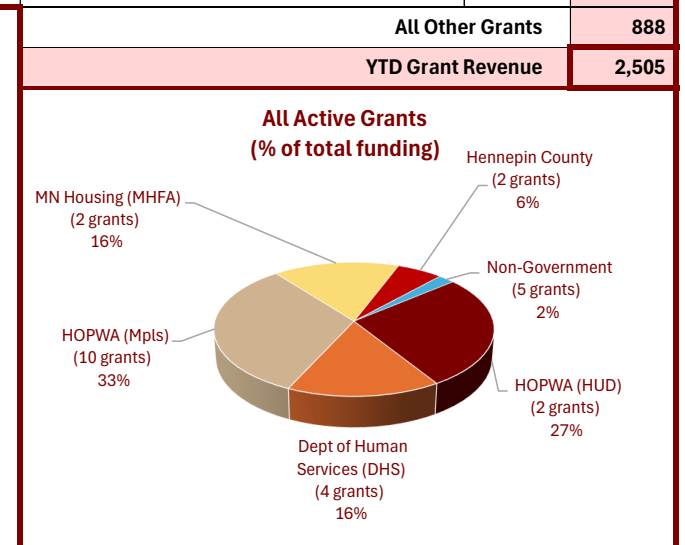
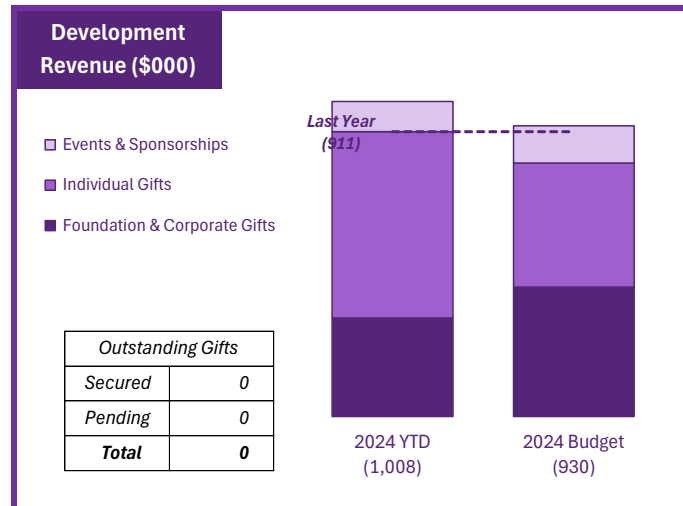
P&L Summary (\$000)	November 2024					November 2024 YTD					
	Actual	Budget	Actual less Budget	2023	Actual less Last Year	Actual	Budget	Actual less Budget	2023	Actual less Last Year	
Program Income	399	441	(42) -10%	423	(24) -6%	4,603	4,754	(151) -3%	4,162	441 11%	
Grant Income	293	185	109 59%	179	114 64%	2,505	2,146	359 17%	1,816	689 38%	
Contributions Income	48	26	22 84%	74	(26) -35%	1,008	732	276 38%	870	138 16%	
Other Operating Income	4	4	(0) -2%	3	0 3%	39	40	(1) -2%	41	(2) -4%	
Total Revenue	743	655	88 13%	679	64 9%	8,155	7,672	484 6%	6,889	1,266 18%	
Salaries & Benefits	416	437	(20) -5%	407	9 2%	5,001	4,936	65 1%	4,535	466 10%	
Program Expenses	247	194	54 28%	193	54 28%	2,354	2,117	238 11%	1,849	505 27%	
Professional Services	30	26	4 13%	23	7 31%	345	305	40 13%	351	(6) -2%	
General & Administrative	9	9	1 7%	6	4 69%	182	174	8 4%	180	2 1%	
Facility Operations	12	11	1 11%	10	2 18%	207	190	17 9%	151	56 37%	
Total Expenses	714	676	38 6%	639	76 12%	8,089	7,722	367 5%	7,067	1,023 14%	
Operating Income	29	(21)	50 239%	41	(12) -29%	66	(50)	116 231%	(177)	243 137%	
Investment Gains/(Losses)	46	-	46 n/a	91	(45) -49%	311	-	311 n/a	170	141 83%	
Property Gains/(Losses)	(7)	(7)	0 6%	(6)	(0) -7%	(74)	(79)	5 7%	(74)	0 0%	
Other Non-Operating	-	-	- n/a	-	- n/a	-	-	- n/a	-	- n/a	
Change in Net Assets	68	(28)	96 341%	125	(57) -46%	304	(129)	433 335%	(81)	385 474%	
Program Income : CADI, GRH, HSS and other fee-for-service income.						Year-End Projection:					
Grant Income : Gov't and other funding for a designated purpose.						Revenue	8,833	8,511	322 4%	7,566	1,267 17%
Contributions : Unrestricted individual and institutional gifts.						Operating Income	(46)	86	(132) -153%	(209)	163 78%

Balance Sheet (\$000)	Nov 2024		Nov 2023	
	Actual	% of Total	Actual	% of Total
Operating Cash	578	6%	348	4%
Receivables	1,012	10%	1,123	13%
Prepays & Deposits	69	1%	107	1%
Operating Assets	1,659	17%	1,578	18%
Property & Equipment	1,433	15%	1,446	16%
Invested Funds	3,284	34%	2,658	30%
Investment in Partnerships	704	7%	602	7%
Notes Receivable	2,647	27%	2,647	30%
Other Assets	8,068	83%	7,352	82%
Total Assets	9,727	100%	8,931	100%
Payables & Accruals	394	4%	355	4%
Interest Bearing Debt	38	0%	50	1%
Deferred Revenue	427	4%	19	0%
Total Liabilities	859	9%	424	5%
Restricted Net Assets	3,064	31%	3,081	34%
Designated Net Assets	3,284	34%	2,658	30%
Unrestricted Net Assets	2,520	26%	2,768	31%
Total Net Assets	8,868	91%	8,507	95%
Liabilities & Net Assets	9,727	100%	8,931	100%

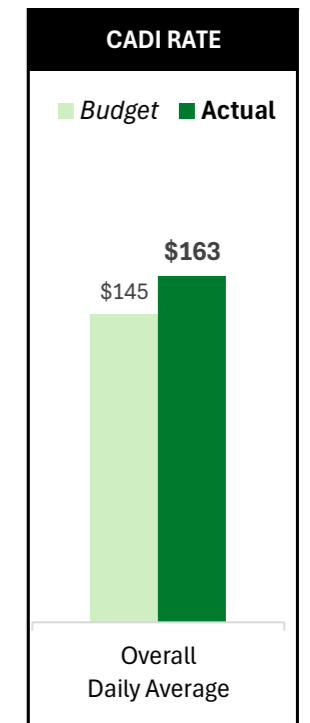
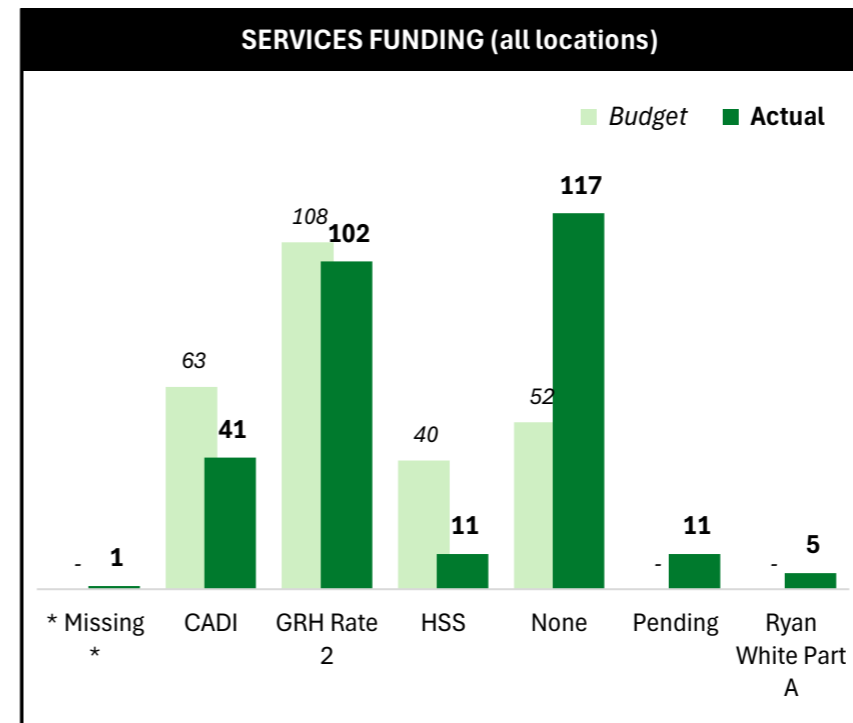
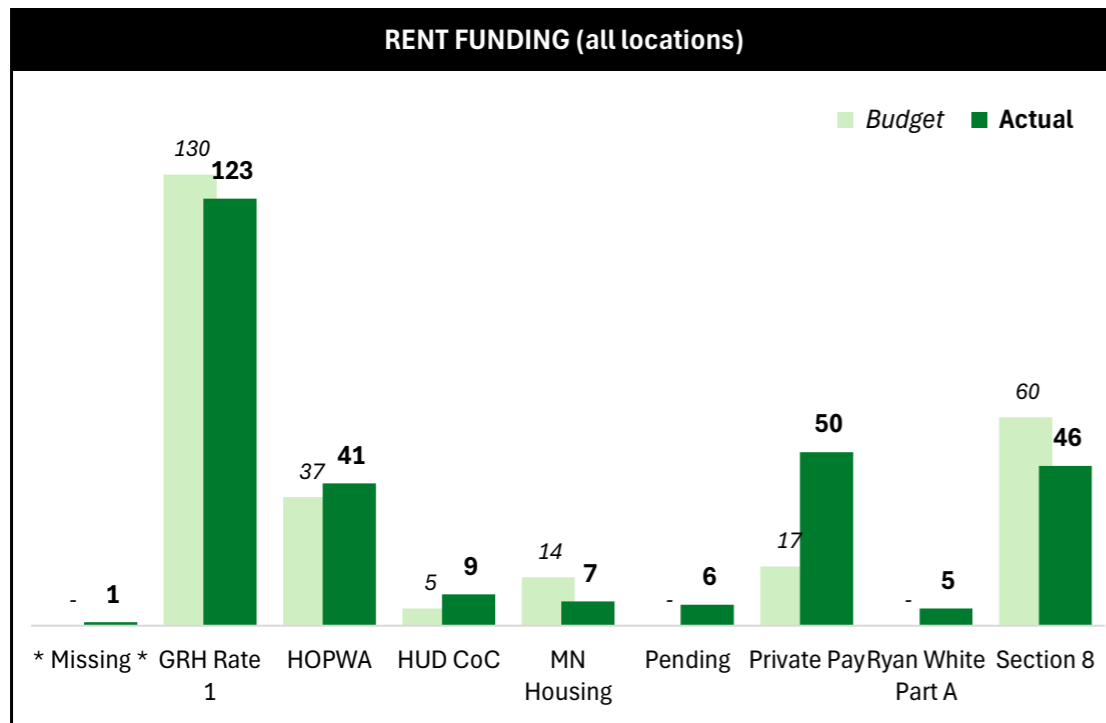
Residents/Clients with Funding Subsidies		Actual Count	Budget Count	% of Budget
Rent	GRH Rate 1	123	130	95%
	HOPWA	41	37	111%
	HUD CoC	9	5	180%
	MN Housing	7	14	50%
	Pending	6	-	
	Private Pay	50	17	294%
	Ryan White Part A	5	-	
	Section 8	46	60	77%
	Total	287	263	109%
Services	CADI	41	63	65%
	GRH Rate 2	102	108	94%
	HSS	11	40	28%
	None	117	52	225%
	Pending	11	-	
	Ryan White Part A	5	-	
	Total	287	263	109%

Investment Matrix (\$000)		Invested Funds						Target (9/26/2023)
		Short-Term	Mid-Term	Long-Term	ESG Fund	Total		
Designated Funds	New Construction	250	750	-	-	1,000	1,000	
	Strategic Initiatives	250	374	196	237	1,057	500	
	Sustainability	117	42	233	835	1,227	1,100	
	Total	617	1,167	429	1,071	3,284	2,600	
	Target (9/26/2023)	400	1,000	400	800	2,600		

Top 10 Active Grants (\$000)		Current Year's Funding	Contract End Date	Contract Year's Spending To-Date	Funds Remaining	2024 YTD Revenue
1	HUD Midtown	994	Jun 2026	497 ██████████ 50%	497	304
2	MN Housing HTF	515	Sep 2025	203 ██████████ 39%	312	158
3	Non-Medical Case Management	435	Jun 2025	186 ██████████ 43%	249	186
4	HUD Clare Apartments	432	Feb 2027	108 ██████████ 25%	324	108
5	MHFA STRMU	340	Feb 2025	183 ██████████ 54%	157	183
6	HOPWA TBRA	339	May 2026	319 ██████████ 94%	20	267
7	HOPWA TBRA	339	May 2027	- ██████████ 0%	339	-
8	Housing Assistance Services - Part A	262	Feb 2025	174 ██████████ 66%	88	174
9	HOPWA Clare Terrace	247	May 2026	247 ██████████ 100%	0	133
10	HOPWA Clare Terrace	247	May 2027	103 ██████████ 42%	144	103
All Other Grants						888
YTD Grant Revenue						2,505



OCCUPANCY		Board Summary November 2024	RESIDENT COUNTS									PROGRAM & GRANT REVENUE			
Units Available	Average Occupancy		Residents on 11/1/2024	Admissions & Transfers In	Discharges & Transfers Out	Residents on 11/30/2024	Budgeted Residents		6-Month Trendline	Residents One Year Ago 11/30/2023		YTD Actual (\$000)	YTD Budget (\$000)	Actual less Budget	
32	0%	Clare Apartments	32	0	0	32	30	+2		30	+2	755	784	(29)	-4%
45	0%	Clare Midtown	42	3	(1)	44	45	-1		43	+1	1,254	1,380	(126)	-9%
36	0%	Clare Terrace	35	0	0	35	36	-1		34	+1	652	639	13	2%
36	0%	Marshall Flats	33	1	(2)	32	35	-3		34	-2	830	815	15	2%
	0%	Bloom Lake Flats										704	896	(191)	-21%
149	0%	Support Housing	142	4	(3)	143	146	-3		141	+2	4,196	4,514	(318)	-7%
4	0%	Agape Dos	4	0	0	4	4	-		4	-	383	356	27	7%
4	0%	Damiano House	4	0	0	4	4	-		4	-	410	336	75	22%
4	0%	Grace House	4	0	0	4	4	-		3	+1	417	434	(18)	-4%
12	0%	Care Homes	12	0	0	12	12	-		11	+1	1,209	1,126	84	7%
		Scattered Sites	87	2	(2)	87	105	-18		91	-4	1,171	1,092	79	7%
		Hotel to Housing	2	4	(1)	5	0	+5		0	+5	-	-	-	n/a
		Bridge to Stability	41	0	0	41	0	+41		0	+41	-	-	-	n/a
		All Scattered Sites	130	6	(3)	133	105	+28		91	+42	1,171	1,092	79	7%
		Non-Allocated										532	169	363	215%
		Total Clare Housing	284	10	(6)	288	263	+25		243	+45	7,108	6,900	208	3%



Clare Housing P&L STATEMENT (\$000)	NOVEMBER 2024					NOVEMBER 2024 YTD					Comments
	Actual	Budget	Actual Less Budget	2023	Actual Less Last Year	Actual	Budget	Actual Less Budget	2023	Actual Less Last Year	
GRH-1 Housing Support	129	134	(4) -3%	120	9 8%	1,418	1,447	(29) -2%	1,132	287 25%	CADI revenue continues to be below budget due to less residents enrolled in services than budgeted and expected to continue to be lower due to exit at Bloom Lake Flats.
Private Pay Rent Income	12	13	(1) -7%	17	(4) -26%	137	144	(6) -4%	196	(59) -30%	
GRH-2 Housing Support	47	45	2 3%	38	9 22%	525	503	21 4%	438	87 20%	
CADI Income	203	241	(37) -16%	240	(37) -15%	2,447	2,572	(125) -5%	2,290	157 7%	
Housing Stabilization Support (HSS)	0	2	(2) -92%	1	(0) -74%	5	20	(15) -76%	3	2 48%	
Housing Support Admin Fee	6	6	1 14%	6	1 10%	67	60	6 11%	60	7 12%	
Other Program Income	1	1	- 0%	2	(1) -55%	5	8	(3) -41%	44	(40) -90%	
Total Program Income	399	441	(42) -10%	423	(24) -6%	4,603	4,754	(151) -3%	4,162	441 11%	
DHS Grants	77	44	33 74%	52	25 48%	573	580	(8) -1%	562	10 2%	MN Housing STRMU and HC Hotel to Housing grant were not budgeted, but is largely offset by new expenses. MDH grants not awarded, but offset by expenses that will not be incurred.
HOPWA Grants	105	103	2 2%	91	14 16%	1,172	1,134	38 3%	893	279 31%	
Hennepin County Grants	44	10	35 364%	19	25 133%	255	129	126 97%	97	158 162%	
MDH Grants	-	5	(5) -100%	-	- n/a	-	53	(53) -100%	-	- n/a	
MN Housing Grants	44	13	31 230%	14	31 221%	349	154	195 127%	172	177 103%	
Other Government Grants	22	9	14 161%	4	19 nm	156	95	61 65%	90	66 72%	
Corporate Grants	-	-	- n/a	-	- n/a	-	-	- n/a	1	(1) -100%	
Total Grant Income	293	185	109 59%	179	114 64%	2,505	2,146	359 17%	1,816	689 38%	
Foundation/Corporate Gifts	25	5	20 400%	29	(4) -13%	315	308	8 2%	389	(74) -19%	Contribution income YTD expected to be \$140k above budget, due to unplanned one-time gift.
Individual Gifts	23	21	2 9%	25	(2) -8%	596	313	283 90%	359	237 66%	
Sponsorships	-	-	- n/a	-	- n/a	97	105	(8) -8%	92	5 5%	
Community Events	-	-	- n/a	20	(20) -100%	0	6	(6) -96%	30	(30) -99%	
Total Contributions Income	48	26	22 84%	74	(26) -35%	1,008	732	276 38%	870	138 16%	
Management Fee Income	4	4	- 0%	3	0 3%	39	39	- 0%	37	1 3%	Salaries and benefits expected to be lower than budget for the remainder of the year, due to exit at Bloom Lake Flats.
Developer Fee Income	-	-	- n/a	-	- n/a	-	-	- n/a	0	(0) -100%	
Operating Interest Income	0	0	(0) -68%	0	(0) -13%	1	1	(1) -63%	3	(2) -82%	
Total Other Operating Income	4	4	(0) -2%	3	0 3%	39	40	(1) -2%	41	(2) -4%	
TOTAL REVENUE	743	655	88 13%	679	64 9%	8,155	7,672	484 6%	6,889	1,266 18%	
Wages Expense	351	356	(6) -2%	328	23 7%	4,036	4,026	10 0%	3,721	315 8%	Salaries and benefits expected to be lower than budget for the remainder of the year, due to exit at Bloom Lake Flats.
Payroll Taxes	26	27	(1) -3%	24	3 11%	333	305	28 9%	281	52 19%	
Medical/Dental Insurance	27	34	(7) -20%	37	(10) -27%	428	382	45 12%	334	93 28%	
Disability Insurance	4	4	(1) -13%	4	(1) -17%	51	47	4 8%	44	7 15%	
403(b) Match	1	10	(9) -92%	8	(7) -90%	86	109	(23) -21%	100	(14) -14%	
Workers' Compensation	5	6	(1) -13%	6	(1) -15%	59	64	(5) -7%	51	8 15%	
Employee Recognition	3	0	3 nm	0	3 nm	8	2	6 286%	3	5 139%	

Clare Housing P&L STATEMENT (\$000)	NOVEMBER 2024						NOVEMBER 2024 YTD						Comments	
	Actual	Budget	Actual Less Budget		2023	Actual Less Last Year		Actual	Budget	Actual Less Budget		2023		Actual Less Last Year
Total Salaries & Benefits	416	437	(20)	-5%	407	9	2%	5,001	4,936	65	1%	4,535	466	10%
Apartment Lease Expense	204	162	42	26%	156	48	31%	1,965	1,766	199	11%	1,385	580	42%
Food Expense	20	20	(0)	-1%	24	(4)	-18%	207	219	(12)	-5%	294	(87)	-30%
Household Supplies	11	7	5	70%	9	2	19%	110	71	39	55%	103	7	7%
Medical Supplies	1	2	(1)	-34%	1	1	58%	15	24	(10)	-40%	21	(6)	-29%
Resident Activities	5	0	4	nm	0	4	nm	19	3	16	nm	12	7	63%
Resident Transportation	1	1	(0)	-20%	2	(1)	-48%	12	12	0	2%	15	(2)	-15%
Staff Training	5	2	4	216%	1	4	398%	25	21	4	18%	21	4	20%
Substitute Caregivers	-	-	-	n/a	-	-	n/a	1	-	1	n/a	1	1	175%
Other Program Expense	-	-	-	n/a	0	(0)	-100%	-	-	-	n/a	0	(0)	-100%
Total Program Expenses	247	194	54	28%	193	54	28%	2,354	2,117	238	11%	1,849	505	27%
Finance & Accounting	11	7	5	66%	7	5	72%	105	106	(1)	-1%	91	14	15%
Government Affairs	3	3	(0)	0%	2	1	45%	25	22	4	17%	27	(2)	-7%
HR Consulting	-	2	(2)	-100%	-	-	n/a	-	2	(2)	-100%	7	(7)	-100%
IT Support	6	5	2	34%	4	2	38%	70	61	10	16%	69	1	2%
Legal Services	-	-	-	n/a	-	-	n/a	2	-	2	n/a	-	2	n/a
Online Services	4	4	0	11%	4	0	8%	51	48	3	6%	50	1	2%
Payroll Processing	1	2	(1)	-40%	-	1	n/a	8	18	(10)	-57%	9	(2)	-18%
Public Relations	-	-	-	n/a	-	-	n/a	1	1	(1)	-41%	0	0	130%
Other Consulting Services	3	4	(1)	-20%	5	(2)	-34%	83	48	35	74%	98	(15)	-15%
Total Professional Services	30	26	4	13%	23	7	31%	345	305	40	13%	351	(6)	-2%
Bank Fees	1	1	(1)	-58%	1	(0)	-22%	8	16	(8)	-49%	14	(6)	-42%
D&O Liability Insurance	1	0	0	314%	0	0	203%	7	2	5	314%	8	(2)	-19%
Dues & Subscriptions	1	1	(1)	-42%	(1)	2	190%	25	29	(4)	-15%	23	2	10%
Equipment Rental	1	0	0	52%	1	(0)	-2%	6	5	1	20%	4	2	49%
Fundraising & Event Supplies	-	-	-	n/a	-	-	n/a	0	-	0	n/a	-	0	n/a
Licenses & Permits	1	1	0	13%	0	1	nm	18	14	4	29%	20	(1)	-7%
Meeting Expense	0	1	(0)	-54%	0	(0)	-9%	4	8	(4)	-53%	6	(3)	-41%
Mileage Reimbursements	2	1	1	145%	1	1	42%	15	8	7	94%	10	4	41%
Office & General Supplies	2	2	0	10%	1	1	88%	77	71	6	8%	73	4	6%
Postage & Shipping	0	0	0	19%	1	(1)	-81%	3	2	1	23%	3	(0)	-14%
Printing & Copying	0	0	0	423%	1	(1)	-92%	3	2	1	53%	4	(2)	-36%
Staff Recruiting & Onboarding	-	0	(0)	-100%	-	-	n/a	0	2	(1)	-87%	1	(0)	-67%
Travel	1	0	1	nm	-	1	n/a	13	8	4	54%	12	0	2%
Total General & Administrative	9	9	1	7%	6	4	69%	182	174	8	4%	180	2	1%

Apartment lease expense offset by grant income. Household supplies greater than budget slightly offset by lower food and medical supplies on expense.

Other consulting services YTD greater than budget due to unbudgeted nursing consulting costs.

Clare Housing P&L STATEMENT (\$000)	NOVEMBER 2024					NOVEMBER 2024 YTD					Comments
	Actual	Budget	Actual Less Budget	2023	Actual Less Last Year	Actual	Budget	Actual Less Budget	2023	Actual Less Last Year	
Building Repairs & Maintenance	0	2	(2) -85%	1	(1) -65%	77	75	2 2%	24	53 222%	
Custodial & General Maintenance	-	-	- n/a	-	- n/a	-	-	- n/a	3	(3) -100%	
Property Taxes	-	-	- n/a	-	- n/a	1	1	(0) -29%	1	(0) -24%	
Property/Liability Insurance	2	2	0 8%	0	1 399%	15	17	(2) -12%	12	3 30%	
Telephone, Cable & Internet	3	3	(1) -23%	5	(2) -46%	43	38	6 15%	61	(18) -29%	
Utilities Expense	7	3	4 115%	4	3 87%	72	59	12 21%	51	21 41%	
Total Facility Operations	12	11	1 11%	10	2 18%	207	190	17 9%	151	56 37%	
<i>Total Operating Expenses</i>	<i>714</i>	<i>676</i>	<i>38 6%</i>	<i>639</i>	<i>76 12%</i>	<i>8,089</i>	<i>7,722</i>	<i>367 5%</i>	<i>7,067</i>	<i>1,023 14%</i>	
TOTAL OPERATING INCOME	29	(21)	50 239%	41	(12) -29%	66	(50)	116 231%	(177)	243 137%	
Investment Interest & Dividends	9	-	9 n/a	7	1 19%	89	-	89 n/a	75	13 18%	
Realized Capital Gains/(Losses)	-	-	- n/a	(0)	0 100%	3	-	3 n/a	(44)	47 107%	
Unrealized Capital Gains/(Losses)	37	-	37 n/a	83	(46) -55%	237	-	237 n/a	154	83 54%	
Investment Fees	(0)	-	(0) n/a	-	(0) n/a	(17)	-	(17) n/a	(15)	(2) -16%	
Total Investment Gains/(Losses)	46	-	46 n/a	91	(45) -49%	311	-	311 n/a	170	141 83%	
Depreciation Expense	(7)	(7)	0 6%	(6)	(0) -7%	(74)	(79)	5 7%	(74)	0 0%	
Total Property Gains/(Losses)	(7)	(7)	0 6%	(6)	(0) -7%	(74)	(79)	5 7%	(74)	0 0%	
SHP Interest Income	-	-	- n/a	-	- n/a	-	-	- n/a	-	- n/a	
SHP Interest Allowance	-	-	- n/a	-	- n/a	-	-	- n/a	-	- n/a	
CSH Imputed Interest Expense	-	-	- n/a	-	- n/a	-	-	- n/a	-	- n/a	
CSH Debt Forgiveness	-	-	- n/a	-	- n/a	-	-	- n/a	-	- n/a	
Administrative Allocations	-	-	- n/a	0	(0) -100%	-	-	- n/a	(0)	0 100%	
<i>Total Non-Operating Gains/(Losses)</i>	<i>39</i>	<i>(7)</i>	<i>46 nm</i>	<i>84</i>	<i>(45) -54%</i>	<i>238</i>	<i>(79)</i>	<i>316 401%</i>	<i>96</i>	<i>141 147%</i>	
NET CHANGE IN ASSETS	68	(28)	96 341%	125	(57) -46%	304	(129)	433 335%	(81)	385 474%	

Clare Housing BALANCE SHEET (\$000)	Nov 2023	Dec 2023	Jan 2024	Feb 2024	Mar 2024	Apr 2024	May 2024	Jun 2024	Jul 2024	Aug 2024	Sep 2024	Oct 2024	Nov 2024	Comments
ASSETS														
Petty Cash	-	-	-	-	-	-	-	-	-	-	-	-	-	
Checking - Bremer	42	219	440	357	241	404	351	313	192	228	262	206	268	
Money Market - Bremer	56	56	56	56	57	57	57	57	57	57	57	57	57	
Sweep Account	0	0	0	0	0	0	0	0	0	0	0	0	0	
Certificates of Deposit	250	253	253	253	253	253	253	253	253	253	253	253	253	
Undeposited Funds	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Operating Cash	348	529	750	667	551	714	661	623	502	538	572	516	578	
Accounts Receivable - General	276	271	267	224	287	309	305	323	276	369	335	308	315	
Accounts Receivable - Tenant Rents	2	0	1	2	5	(3)	(5)	(4)	(7)	(7)	(5)	(2)	(9)	
Accounts Receivable - Program Services	79	54	42	51	57	52	52	47	54	54	56	57	59	
Allowance for Doubtful Receivables	(21)	(23)	(22)	(21)	(26)	(30)	(26)	(24)	(24)	(22)	(23)	(23)	(23)	
Grants Receivable	514	430	256	435	360	326	478	293	408	356	395	422	403	
Contributions Receivable	64	71	31	25	19	13	6	(0)	79	72	65	88	50	
Multi-Year Pledges Receivable	230	183	186	184	172	167	213	218	205	201	257	236	232	
Allowance for Doubtful Pledges	(7)	(5)	(6)	(6)	(5)	(5)	(6)	(7)	(6)	(6)	(8)	(7)	(7)	
Discount on Long-Term Pledges	(12)	(10)	(9)	(9)	(8)	(8)	(10)	(9)	(9)	(8)	(12)	(10)	(9)	
Employee Advances	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Receivables	1,123	971	744	886	860	819	1,007	837	977	1,008	1,060	1,069	1,012	
Prepaid Expenses	107	221	165	210	149	104	44	155	85	91	39	38	69	
Total Prepaids & Deposits	107	221	165	210	149	104	44	155	85	91	39	38	69	
Land	94	94	94	94	94	94	94	94	94	94	94	94	94	
Land Improvements	77	77	77	77	77	77	77	77	77	77	77	77	77	
Accum Depr - Land Improvements	(69)	(69)	(69)	(70)	(70)	(70)	(70)	(70)	(70)	(70)	(70)	(71)	(71)	
Buildings (Office)	520	520	520	520	520	520	520	520	520	520	520	520	520	
Buildings (Homes)	1,409	1,409	1,409	1,409	1,409	1,409	1,409	1,409	1,409	1,409	1,409	1,409	1,409	
Accum Depr - Buildings	(812)	(816)	(821)	(825)	(829)	(833)	(837)	(841)	(845)	(849)	(854)	(858)	(862)	
Building Improvements	344	344	344	344	344	344	344	344	344	353	353	353	353	
Accum Depr - Building Improvements	(178)	(179)	(180)	(181)	(182)	(183)	(183)	(184)	(185)	(186)	(187)	(188)	(189)	
Furniture & Equipment	299	305	305	305	333	333	334	334	334	334	334	334	334	
Accum Depr - Furniture & Equipment	(269)	(270)	(270)	(272)	(273)	(275)	(276)	(278)	(280)	(282)	(284)	(285)	(287)	
Development in Progress	32	10	10	10	11	11	13	14	17	35	44	55	55	
Total Property & Equipment	1,446	1,424	1,418	1,413	1,434	1,427	1,424	1,417	1,414	1,433	1,435	1,440	1,433	
Short-Term Investments - Schwab	419	420	421	421	598	600	602	605	607	611	614	614	617	\$250k transferred from operating cash to investments in March 2024
Mid-Term Investments - Schwab	1,040	1,049	1,051	1,050	1,128	1,132	1,138	1,143	1,150	1,158	1,165	1,163	1,167	
Long-Term Investments - Schwab	394	406	406	401	403	406	413	416	424	429	435	425	429	

Clare Housing BALANCE SHEET (\$000)	Nov 2023	Dec 2023	Jan 2024	Feb 2024	Mar 2024	Apr 2024	May 2024	Jun 2024	Jul 2024	Aug 2024	Sep 2024	Oct 2024	Nov 2024	Comments
ESG Investments - Aperio	806	847	852	890	917	945	982	999	1,013	1,036	1,057	1,036	1,071	Investments in March 2024.
Investments - Flourish	0	0	0	0	0	0	0	0	0	0	0	0	0	
Total Invested Funds	2,658	2,723	2,730	2,761	3,047	3,083	3,135	3,164	3,194	3,234	3,270	3,238	3,284	
Due From Partnerships	276	280	320	332	345	340	352	371	377	367	369	346	379	
Investment in Clare Apartments LP	75	75	75	75	75	75	75	75	75	75	75	75	75	
Investment in Clare Hiawatha LP	30	30	30	30	30	30	30	30	30	30	30	30	30	
Investment in Clare Terrace LP	221	221	221	221	221	221	221	221	221	221	221	221	221	
Total Investment in Partnerships	602	605	646	658	670	665	677	696	703	692	694	672	704	
Notes Receivable - HOPWA	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	
Notes Receivable - FHLB	1,147	1,147	1,147	1,147	1,147	1,147	1,147	1,147	1,147	1,147	1,147	1,147	1,147	
Notes Receivable - SHP	400	400	400	400	400	400	400	400	400	400	400	400	400	
Interest Receivable - SHP	569	618	618	618	618	618	618	618	618	618	618	618	618	
Interest Allowance - SHP	(569)	(618)	(618)	(618)	(618)	(618)	(618)	(618)	(618)	(618)	(618)	(618)	(618)	
Other Long-Term Receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Notes Receivable	2,647	2,647	2,647	2,647	2,647	2,647	2,647	2,647	2,647	2,647	2,647	2,647	2,647	
TOTAL ASSETS	8,931	9,119	9,100	9,240	9,359	9,460	9,596	9,539	9,521	9,643	9,717	9,619	9,727	
LIABILITIES & NET ASSETS														
Accounts Payable	118	203	105	60	54	53	118	118	23	17	35	48	134	
Bill.com Clearing	-	-	-	-	(0)	(9)	(3)	(10)	1	4	(22)	(14)	(18)	
Miscellaneous Payables	0	26	72	14	14	14	14	12	12	72	12	64	12	
GRH Pooled Funds	8	14	14	14	14	14	14	14	14	14	14	14	14	
Accrued Payroll	66	98	139	150	185	201	77	108	153	190	210	78	89	
Accrued PTO	163	157	156	164	158	155	156	141	149	155	158	164	163	
Total Payables & Accruals	355	497	487	402	425	429	376	382	352	452	406	354	394	
Pre-Development Loans	50	38	38	38	38	38	38	38	38	38	38	38	38	
Total Interest Bearing Debt	50	38	38	38	38	38	38	38	38	38	38	38	38	
Deferred Developer Fees	19	19	19	19	19	19	19	19	19	19	19	19	19	Deferred grants includes SHORP funds, capital grant for Clare NE,
Deferred Grants	(0)	(0)	55	98	150	213	305	305	383	378	376	408	408	transportation grant, and resident council grant.
Other Deferred Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Deferred Revenue	19	19	74	117	169	232	324	324	402	397	395	427	427	
Total Liabilities	424	555	599	557	632	699	738	744	792	888	839	819	859	

Clare Housing BALANCE SHEET (\$000)	Nov 2023	Dec 2023	Jan 2024	Feb 2024	Mar 2024	Apr 2024	May 2024	Jun 2024	Jul 2024	Aug 2024	Sep 2024	Oct 2024	Nov 2024	Comments
Restricted Net Assets	3,081	3,027	3,023	3,017	3,017	3,001	3,044	3,049	3,037	3,034	3,084	3,066	3,064	
Total Restricted Net Assets	3,081	3,027	3,023	3,017	3,017	3,001	3,044	3,049	3,037	3,034	3,084	3,066	3,064	
Board Designated - New Construction	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	
Board Designated - Strategic Initiatives	525	534	536	535	820	856	908	937	967	1,008	1,043	1,011	1,057	
Board Designated - Sustainability Fund	1,133	1,188	1,194	1,227	1,227	1,227	1,227	1,227	1,227	1,227	1,227	1,227	1,227	
Other Board Designated	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Designated Net Assets	2,658	2,723	2,730	2,761	3,047	3,083	3,135	3,164	3,194	3,234	3,270	3,238	3,284	
Unrestricted Net Assets	2,849	2,869	2,814	2,787	2,501	2,481	2,385	2,351	2,334	2,296	2,211	2,260	2,217	
YTD Change in Net Assets	(81)	(55)	(67)	119	162	196	294	230	164	191	313	236	304	
Total Unrestricted Net Assets	2,768	2,815	2,747	2,905	2,663	2,678	2,679	2,581	2,498	2,488	2,524	2,496	2,520	
Total Net Assets	8,507	8,564	8,501	8,683	8,727	8,761	8,858	8,794	8,729	8,756	8,877	8,800	8,868	
TOTAL LIABILITIES & NET ASSETS	8,931	9,119	9,100	9,240	9,359	9,460	9,596	9,539	9,521	9,643	9,717	9,619	9,727	